## AN INTEGRATED AND DYNAMIC ASSESSMENT OF SURADPU EXPERIENCE: A SYSTEMATIC CONCEPTUALIZATION

### Rowe V. Cadeliña

### Introduction

In the middle of 1983, a one-year grant for an exploratory dy in the upland areas around Lake Balinsasayao was approved the Ford Foundation. The study, designed to assess the general conditions of the farmers and the overall biological status the forested highlands, was completed in the middle part of A research report was produced entitled "Comprehensive all-Scale Upland Agroforestry: An Alternative To Shifting third in the Balinsasayao Rainforest Region, Negros Orien-Philippines." The report came up with a proposal for a research-action program on appropriate land use and forest promise in the uplands.

Using the theoretical perspective of human ecology, a new stion was raised. Under a particular sociocultural and environmental condition, how do people respond to external intertion programs designed to improve their living situation? The this question in mind, the proposal that was integrated the research report mentioned earlier was enriched by sing into account the issue just raised. The proposal was moded by setting up an action-research project where the field ton program would serve as a research laboratory. This enriched posal eventually was approved during the middle part of 1984 a time span of three years.

To answer our human ecology question raised earlier, the field such laboratory was designed by involving two sites characterized by different environmental and sociocultural systems. Site is Lake Balinsasayao, about 800 to 1,000 meters above level. It has the following coordinates 9°22' north latitude

and 123°10' east longitude. Situated around 25 kilometers northwest of Dumaguete City, it still has around 40% of its forest cover intact and the rest are under various stages of floral succession caused by human activities. The site is occupied by lowland Cebuano farmers who migrated to the upland searching for land opportunities.

The other site is in Cangguhub, Mabinay, Negros Oriental, around 87 kilometers northwest of Dumaguete City. Situated around 200 to 300 meters above sea level, the site has the following coordinates: 9°38 / north latitude and 122°55 / east longitude. The forest is completely cleared and the area is covered with shallowrooted grasses. The people occupying the site, unlike those found in Lake Balisasayao, are the native population. They are locally known as Ata or the Negritos.1

While the two sites differ ecologically and socioculturally The Loca they have one thing in common on outside intervention. In both sites, a farming systems development project was introduced.

As an action-research project, monitoring of various issue had been implemented at the start of the program, known a Stages an the Silliman University Research Action Development Program the Lake in the Uplands (SURADPU). After three years of operation o the program, a one-year extension was granted by the Fore Foundation starting in December 1987. The support for the Differ program from the Ford Foundation ended in November 198 sasayao Le

For the research component of the program, various min (ADEPT) research projects have been implemented since the program star ed. A major publication of the program was accomplished whe alinsasays 12 different research articles were published in a special iss

of Silli search

1.

2. cations agemen

3. of Lake

4. 5. A

Balinsas

6. 1 Swiddene

7. E

8. H Expansion

9. Pr

10. La

11. Ass

12. The

Other 1 monographs

Since th

The Negritos are locally known as Ata in Cangguhub, Mabin ere viewed Negros Oriental. In the latter part of the paper, they will be called projects we whenever they are mentioned.

Silliman Journal (Volume 32, Numbers 1-4, 1975). These research articles include the following:

1. Exploring the Psychology of Upland Kaingineros;

g

ed ng

he

W-

nd lly

oth

ore

tar

- 2. Negrito Farm Productivity and Food Deficiency: Implications for External Intervention on Upland Agricultural Management:
- 3. Land Use Decision-Making in the Uplands: A Case Study of Lake Balinsasayao, Philippines;
  - 4. Notes on Land Classification: A Case for Practicality;
- 5. Assessment of Nutritional Status of Residents in Lake Balinsasayao;
- 6. Niche Diversity and Welfare Among Lowland Migrant Swiddeners Around Lake Balinsasayao;
- 7. Economic Value of Lakes Balinsasayao and Danao To ly The Local Lake User Population;
  - 8. Household Developmental Cycle Stage and Swidden Field Expansion: An Empirical Investigation;
- sues 9. Production Patterns, Household Developmental Cycle a Stages and Participation of Household Members: The Case of ran the Lake Balinsasayao Lowland Migrant Upland Farmers;
- 10. Labor and Time Utilization Practices of Households Unth der Different Life Cycle Stages: Experience of the Lake Balin-98 sasayao Lowland Migrant Upland Farmers;
- 11. Assessment for Development Potential in Technology min (ADEPT): Research Strategy in the Uplands;
- 12. The Social Subsystems: A Conceptualization of the Lake whe Balinsasayao Upland Farmer's Experience. isst

Other research reports have been published in international monographs and books.

Since the two sites where our program had been implemented bint ere viewed as field research laboratories, various mini-research Projects were continuously implemented as mentioned earlier.

-

These mini-research projects were evaluative in nature and documentation of processes and experiences. On the whole, these served to assess the impact of the program on the two sites while at the same time, documenting the developmental processes.

Seven research areas can be identified from the mini-research projects. These are the following: (1) social subsystem; (2) strategy of upland extension; (3) productivity of farms; (4) marketing; (5) health and nutrition; (6) lifestyle and value systems; (7) the biophysical subsystems.

# MINI-RESEARCH PROJECTS

This paper will attempt to conceptualize various empirical findings the mini-research projects generated. The abstraction is designed to improve our understanding of developmental processes in the uplands under varying environmental and sociocultural conditions.

## (1) Social Subsystems

The human ecosystem essentially, has two components. One farmers p is the biophysical subsystem which consists of the physical and resources the natural environment. The other is the social subsystem which zones. For includes the social units within a human population such as so resources cial groups and the patterns of relations between members withir (1) comp a social group.

The social subsystem in the uplands is threatened at presen by dissident groups who have communistic leanings. In area where forests are still available, the problem is real since natura covers (such as the forest) provide the group physical protection The paper on "The Insurgency And Development Process In Th Uplands: An Analysis of the Lake Balinsasayao Experience" (I Cadeliña), provides information as to how the group survive in a forest area such as Lake Balinsasayao. This problem doe not exist in the other project site in Cangguhub, Mabinay.

While it is true that the anti-government elements (know as the New People's Army or NPA) do not pose a threat to the loc social unit, they have challenged the local social organization in

rectly a social s The thi yao in Orienta physical hub.

Lake Ba closed. T engage i outside g sources v farmers have mai socioecono

The

Upland C volume an

The

(4) subord 'C ditions

are ma groups. nology made a other re

"Su group se there is the arra need for

rectly and subtly; thus, weakening the efficiency of the farmers' social structure in attaining their collective and individual goals. The threat of the NPA on the social subsystem of Lake Balinsavao in contrast to that of the Ata in Cangguhub, Mabinay, Negros Oriental can be partly explained by the differences in the biophysical environment between Lake Balinsasayao and Cangguhub.

The social subsystems of the lowland migrant farmers in Lake Balinsasayao and the Ata in Cangguhub are not socially cosed. They are "open systems" which allow the population to magge in any form of social and economic transaction with the utside groups. Such transaction may involve the use of the resources within the niche of the Lake Balinsasayao and the Ata armers by outside groups. For survival purposes, the farmers are maintained mechanisms and processes through which their socioeconomic benefits are preserved.

The paper on "Inter-Group Resource Use Patterns In Two Upland Communities in Negros Oriental" (R. Cadeliña) in this valume analyzes the way the Lake Balinsasayao and the Ata reasources that are available within and outside of their ecological concess. Four processes are identified to achieve accessibility of sources to users in Lake Balinsasayao and Cangguhub:

1) complementarity: (2) competition; (3) accommodation:

4) subordination.

'Complementarity is a social process whereby conditions, resources and opportunities of different levels are made available to individuals coming from different groups. The philosophy is that resources, goods, or technology that are not available to an individual can be made accessible to him from other groups via one's own other resources."

al

ra

on

h

(B

ve

oe

W

OC

nd

"Subordination is a process by which a particular group serves the other with a lesser return. In short, there is a subordinate-superior relationship. Normally, the arrangement is voluntary since there is a pressing need for both ends to establish the relationship."

"Competition is a very subtle process of displacing one from his domain by another through the use of an irresistible medium like money. This usually happens during critical periods."

"Accommodation is a friendly attempt between groups to allow each other to have access to the resources of the respective groups. Such mutual access can take the form of exchange where resources of different nature, qualities and quantities are involved. The exchange process could take various forms like generalized sharing, balanced reciprocity and trading."

Resources in the uplands are generally scarce. Goods and no tradit opportunities are very limited that the use of these resources introduce usually lead to inter-individual and inter-group conflict. How the sayao. social system of upland population resolves these conflicts and how it handles the problem of scarce resources are questions that Lake Bal worthwhile exploring in the upland. The paper "The Politics of Scarce Resources Among the Ata: Experience Derived From Their Farming Systems, Develage the i Cadeliña), answers these questions organizing opment Projects" (R. The study reveals that the Ata resolve conflict that emanate hole effort from the use of scarce resources on an individual or societane area. basis. When conflict involves persons who are socially or bioloment Proc gically related, both individuals work hard to resolve their ownayao Exp conflicts. When it involves unrelated individuals who belong tefficiency two different social subgroupings, the individuals concerned gen as challer erally are not in a position to resolve conficl. A neutral system armers, the such as the traditional political organization, has to serve as the expected mediator to resolve conflict. This usually involves social punislocial subs ment whoever is found to be at fault.

On the other hand, the Ata handle the problem of scar ake Balins resources through seven different measures: compensatory me sures; exchange and trade; population control; generalized sha All farm ing: technological shifts and development; reduction of consuming have been tion; and mortgage of resources.

(2) St

sayao a plemen farmers organiz guhub, the Lak ciopoliti organiza other ha Balinsas there is

The on lines the An Balinsasa Delfin and U Experie

nplementat

### Strategy for Extension

d

Given the social subsystem of the farmers in Lake Balinsaand Cangguhub, specific extension strategies have been immemented in the two areas. Among the lowland migrant upland mers of Lake Balinsasayao, extensive use of the community examizing (CO) approach is employed. Among the Ata in Canggahub, CO approach has not been employed since the Ata, unlike Lake Balinsasayao farmers, have their own traditional sosopolitical systems. The tradition provides a sense of political anization to the Ata which we do not want to disrupt. On the mer hand, since the lowland migrant upland farmers in Lake sinsasayao do not have any traditional sociopolitical system, mere is none that will organize the group into one social unit and traditional sociopolitical system will be disrupted if CO has been atroduced. Hence, CO is a strong initial activity in Lake Balinsa-Sayao.

The paper on "Community Organizing In the Uplands: The Balinsasayao Experience" (R. Cadeliña and V. Dioso), outthe experiences and the emerging concept of CO in Lake A Balinsasayao. Four phases of CO processes are identified. They the immersion phase, social preparation phase, community Sampanizing proper and organization of work groups. This estable effort has been challenged by the presence of the NPA in area. The paper on "The Insurgency and Developoment Process In The Upland: An Analysis of the Lake Balinsa-Experience" (R. Cadeliña) provides a case under which the temiciency of the CO structure has been weakened. Since the NPA challenged the social subsystem of the Lake Balinsasayao marmers, the CO input in the area has been threatened. This has expected since the CO input has become an integral part of the shadal subsystem of Lake Balinsasayao. The paper by Cepeda, Ligutom on "Leadership Development: The SURAD-Experience" in this volume finds community leadership in Balinsasayao very weak. This weakness is partly attributed the presence of the NPA in the area.

All farming systems development inputs in Lake Balinsasahave been channelled through the CO and all labor costs in the mementation of inputs on the farm have been handled by the

10

farmers. Since the Lake Balinsasayao farmers have succeeded in storing food, farm developpment has been observed not to compete with their daily food needs.

On the other hand, a different approach was employed for the Ata in Cangguhub. Being traditionally known as hunters and collectors, the Ata have never succeeded in storing food. Hence, getting food constitutes one of their daily activities. Any extended farm development will therefore contradict with their daily food quest. A contractual agroforestry scheme was therefore employed for the Negritos in Cangguhub. The Paper on "Contractual Agroforestry Scheme: An Experience Towards Agroforestry Development Among The Negritos of Central Negros" (R. Cadeliña), provides a detailed analysis of the approach. and crop The issue on alternative approach is further discussed in another paper "Alternative Extension Strategies For Native Popu- Producti lation In The Uplands: The Case of the Ata in Cangguhub, Ma-vention o binay, Negros Oriental" (R. Cadeliña). The papers claim that un-racan), c der the contest of the Ata, the alternative approaches are approductivity priate.

## (3) Productivity of farms

It was initially assumed that if the farming systems devel It was initially assumed that if the farming systems developed of the opment inputs have positive impact on the farming activities at the positive introduced. of the cooperators, the farm productivity level of the participant should increase. The increase is assumed to be the result of ef fective nutrients use by plants and controlled pest outbreaks du 4) Marke to the implementation of an appropriate cropping systems an improved soil management in the uplands.

Initial analysis on the effects of soil protection devices an erive cash cropping systems on crop production, however, show inconclusiveally production result in Lake Balinsasayao. The paper on "Production and Cropom farming ping Styles: An Analysis of Results of Intervention On Cooperarketing s ators and Demo Farms In Lake Balinsasayao" (R. Cadeliña ave concen states that "the inclusive evidence concerning the relationsh vorable cli between total production and the implementation of the soil prend largely tection devises and the increasing variety of leguminous crossited into planted on the farm requires further documentation. Intuities To deri

and cor product long ter these ef

Under V sasayao indication Of the one case

In a

clusive th eropping ; tion can brought al

Even he farmer and common sense, however, suggest that they do, in fact, affect production. Perhaps, since the processes have effects which are term, the gestation period is not yet long enough to have these effects manifested."

A more recent study, "Productivity Level of Test Farms Under Various Cropping Systems: The case of the Lake Balinsayao Project" (R. Cadeliña and E. Yrad), however, shows an indication that cropping system has, in fact, affected production. Of the four test farm cases using different cropping styles, case yields the highest level of production.

In another site in Cangguhub, the effects of rockwalling and cropping systems on the Ata farm production are more consider than what we found in Lake Balinsasayao. The paper on Productivity Changes of the Ata: Effect of Agricultural Internation on Native Tribal Population" (R. Cadeliña and R. Putan), concludes that the Ata farms have increased their proteivity level by 53% to 55% after rockwalling and appropriate roping system were introduced. The positive change in production can be attributed to the improvement of the soil condition rought about by rockwalling. As we will see in the later part of volume, the soil pH and the macronutrient (NPK) content of the soil of the Ata farms increased after rockwalling was atroduced.

### u(4) Marketing

Even under a subsistence farming system in the uplands, farmers still have to market a portion of their products to in live cash in order to purchase the goods the farmers cannot investigate that the upland farmers derived for farming can therefore be improved if they get an effective peraceting system of their products. In places where the farmers concentrated on the production of vegetables because of the concentrated conditions, the more the farmers have to delargely on the market systems. Vegetables have to be content into staple product for the daily subsistence of the farmetic to derive substantial welfare from the vegetable products,

the farmers should get a good process of product conversion through the marketing system, a problem true among the Lake Balinsasayao farmers.

The paper by Caluscusan and Fontelo on "A Survey of Sample Farmers on Marketing Practices In Lake Balinsasayao" shows that there is a need among the farmers in the site to develop an efficient marketing system. Returns have been negatively affected the later by factors such as weather, distance, and peace and order. Distance and weather can bring damage to vegetable products during travel, bringing low prices to their products. Disruption of peace on the E and order can force farmers to dispose of their products at a lineasaya very cheap price. These problems are inherent in upland commu-health co nities where forests are still found as we saw earlier. The NPAs man five generally have occupied these areas in Negros Oriental for con-tends to sideration of physical protection.

It has been identified by Caluscusan and Fontelo that the 1986 to I farmers do not get an optional price of their products since their customers are generally the middlemen. If the farmers can hit a market largely consisting of the ultimate consumers, they attern re would be able to strike a better price for their products.

A study on "Assisted Marketing Program: An Analysis of establ Resource Exchange Between a Lowland Academic Community on t and An Upland Swiddening Population in Negros Oriental, Philon, preven ippines" (R. Cadeliña), shows that the farmers get an increas in welfare by around 70% if their products were sold in an ef In 198 fective marketing system. Our experience with assisted marketing the Lak program for the uplands reveals that through effective informal was mation monitoring on prices and getting the right customers whend Farm are the ultimate consumers, the farmers get better profit from the At their products. This can be done by identifying established comprehenses to munities as the target customers without necessarily excluding around the outsiders since they add to the total market. In our case, we not surp utilized the academic community of Silliman as the core mark dies in of the farmers' products and the surrounding communities is high additional markets.

(5) He

The can rep derive initially health a Lake Ba

The lower. Th study an

In a mly first ituation i

e Ata in

### (5) Health and Nutrition

The health and nutritional condition of the local population represent one major indicator of welfare the population may represent one economic development projects. It was therefore itially assumed at the start of the program that any change in and nutritional condition of the farming population in Balinsasayao and the Ata farmers in Cangguhub during later dates is caused by SURADPU.

The Study on "Health Condition of Upland Farmers: A Study the Effects of the Upland Development Program In Lake Bassayao" (R. Cadeliña and V. Cadeliña) concludes that the present condition of the Lake Balinsasayao population is better five years ago. Although the episode of illness at present to be longer, the over-all percentage of illness incidence is to be study utilizes two sets of data from a synchronic 1982 and a diachronic 12-month monthly study from March to February 1987.

In addition, the paper claims that "there is a consistent tern revealed using the anthropometric measurements. If ever anutrition exists, the three measurements consistently show first degree malnutrition . . . . Nonetheless, the overall health ation is found to be a lot better than that prevailing in 1972. establishment of SURADPU has improved the level of awareon the part of the local mothers concerning proper nutriprevention of illness, sanitation and family planning."

In 1988, a synchronic study comparing the health condition the Lake Balinsasayao farmers and the Ata farmers in Cangornab was conducted. The study on "Morbidity Patterns of Uphand Farmers: A Comparative Study Between Lake Balinsasayao the Ata Population Groups" (R. Cadeliña and V. Cadeliña), medudes that the incidence of illness among the Ata is higher in around 53% to that of the Lake Balinsasayao farmers. This was surprising since we find more food as revealed in other kandes in Lake Balinsasayao than in Cangguhub. Food production is higher in Lake Balinsasayao than what we found among the Ata in Cangguhub.

The study by Fontelo and Lim on "Nutritional Assessment Among the Negrito Families in Cangguhub and Cebuano Families Around Lake Balinsasayao," concludes that recently, Balinsasayao farmers have better nutritional condition and have higher calories available to individual farmers compared to that in 1982. It is claimed that such increase in caloric production is caused by the projects introduced in Lake Balinsasayao.

On the other hand, the Negritos in Cangguhub have access to lower amount of calories compared to that found in Lake Balinsasayao. Such difference empirically supports our earlier claim ADPU. why we tend to find higher morbidity rate in Cangguhub than that in Lake Balinsasayao.

While it is true that the farming systems development project being introduced to the Ata has improved their production as we mentioned earlier, such increase in production has not yet reached the level or surpassed that of Lake Balinsasayao. We have to remember that the ecosystem of the Ata is more degraded high compared to that of the farmers in Lake Balinsasayao. about. The

In order to improve the health condition of the upland popular on i ulation, health services have to be accessible to the population However, for various reasons, health services are generally ab sent in the uplands. F. Lozano's paper proposes the training of the front fron a barangay health worker (BHW) among residents in the community. Lozano has outlined the manner in which the training will be undertaken in her paper on "A Barangay Health Work" Biophy er's Training Course For The Upland Development Program I Lake Balinsasayao."

## (6) Lifestyle And Value Systems

Another aspect of human life that may be affected by deve the progression opment project is the lifestyle of the people and their value sy tem. Value system is directly related to the people's lifestyle The way people live is affected by the manner they percei. A study things. The way they live and act are behavioral translations soil Nutries the people's value systems.

style of data on holds of responde terms, n

and swers

s are co

mccessful

Finally arming sy absystem o rmers in

a househo e plant lif

nsasayao,"

Is there a change in the lifestyle of the farmers around Lake insasayao after SURADPU has been introduced? C. Cadeliña wers this question in her paper on "After SURADPU: Lifetof the Lake Balinsasayao Farmers" by utilizing synchronic on economic and social behavior of the members of the house of farmers from Lake Balinsasayao. Through recall, the pondents are asked to compare saving and consumption patmaterial acquisition, expenses for services, utilization and interest between the two periods — before and after SUBDPU. The study reveals changes in some of these areas commend.

The changes in the lifestyle of the Lake Balinsasayao farmare coupled with a value system that put premium on things are higher than the basic need for food. A study by B. egana on "Things of Importance: What Marginalized Farmers selected Sites in Negros Oriental Are Concerned With." constitute that the Lake Balinsasayao farmers are concerned with higher than that with the Ata in Cangguhub are concerned. The ability of the Lake Balinsasayao farmers to be more essful than the Ata in food production allows the former to no issues that are on a higher plane than what the Ata afford to think about. Such improved value system of the Balinsasayao farmers has led to a lifestyle relatively different from what they have before the implementation of SURAD-

## rk Biophysical Subsystem

It

Finally, one important question has to be asked: "Has the ming systems development effort improved the biophysical system of the farms of the Lake Balinsasayao and the Atamers in Cangguhub?" Since SURADPU used the farm system a household as the point of entry for the program, the effects the program should be manifested by some improvements in system life support system from the soil.

A study by R. Pa-alan and A. Cadeliña in this volume on Nutrients From Different Successional Stages In Lake Ba-asayao," shows that the pH and the macro nutrient value

of the soil under various cultivation stages with soil conservation measures introduced have an increasing value almost develop similar to that of the soil under primary forest. The study concludes that the farmers need not shift farm plots from one site erheles to another if they follow the appropriate farming systems in munity troduced by SURADPU.

In another site where soil degradation has already reached efits of an advanced stage, a study on the "Effects of Contoured Rock-context walls on Soils: The Ata Experience" (R. Cadeliña and R. Pura approac can), indicates a positive change on pH and macronutrient tradition reading of soils.

### EMERGING EXPERIENCE

The human ecology perspective provides an appropriate phisocial str losophy in organizing our efforts toward developing upland com are munities. SURADPU, as a development package for the island of Negros Oriental, allows us to see the interfacing of two subsys The tems in a human ecosystem. We see how the social subsystem is n interrelates with the biophysical subsystem and vice versa from largely which various socioeconomic results have been generated. Result introd are depicted in various areas or issues, such as productivity, margaret, such keting, health and nutrition, and the life-style and value system aggests These results are found not to be isolated from each other burnsider v highly interrelated, thus, affecting each other. The data demonsture of trate positive changes on these results, indicating success quolved. SURADPU in achieving its general goals. Forest protection ar forest conservation as its indirect objectives appear to be realize Develo The remaining forest cover has stood within the reasonable lim stem an of our expectation. In 1987, a group of physical science researche evelopmen had indicated only around 25% of the total watershed area deracting Lake Balinsasayao to be deforested-very much lower than whonservation we anticipated.

The peculiar physical nature of most upland communities in a h has provided opportunities for the NPA's existence in the ares to be a and to challenge and threaten the viability of the social substitution, tem in the uplands. Such condition has negatively affected the cropping

The level ap lation p Ata. Th consider As defin

ing systen n advance subsystem in the area to optimize the implementation of belopment efforts. Under such circumstances, SURADPU has to maintain neutrality with the NPA and the military. Nevemeless, such position does not improve the iffeciency of community organization.

The efficiency of a particular strategy in bringing the benof development to the farmers depends on the sociocultural feetext of the clientele population. Community Organization (CO) appears to be effective for farmers who do not have any sociopolitical system. On the other hand, household approach appears to be more effective among tribal popupossessing traditional sociopolitical structure such as the This therefore suggests that CO should not necessarily be dered as a prerequisite for a successful development effort. efined in this paper, CO is a deliberate effort of creating a structure in the community through which extension servare channeled.

The nature of development program determines whether is necessary or not. Farming systems development which largely implemented on a household level can be appropriateintroduced without any CO processes. Other projects, howsuch as cooperatives, require CO as the backbone. This therefore that any development worker will have to be sider whether CO is required or not; and also to consider the of the project and the sociocultural nature of the people Gawolved.

Development strategy has to take into account the social submassem and the biophysical subsystem as well. Prioritizing of nessessment activities requires careful assessment of the two meracting subsystem of the human ecosystem. For instance, soil has evation and regeneration should take precedence over cropsystems in a condition where soil degeneration has reached advanced stage. Cropping systems development is meaningin a highly eroded farm lands. Plant support from the soil are to be assured before new planting systems are introduced. solventiane solventian servation can be introduced simultaneously cropping systems development or even later. This is possi-

ze

ble, since in a place where topsoil is still relatively intact, plant life support system from the soil is still available. We saw this from our Lake Balinsasayao and Cangguhub experiences.

A rigid blueprint for development in the uplands is meaningless. Our experience shows that development design has to be resilient for adjustments and modifications. The human ecology perspective employed by SURADPU allows such adjustments and modifications in our priorities for services and activities.

constrair munities its inha vate and provided areas. A tal in pa the terri New Peo tection pa the terri New Peo tection pa to get such land.

The pried effect the det has facitione pointhe contassumes

munities

This p nce of NI roject in the nd develop

re detrime